

**BEAUFORT MEMORIAL HOSPITAL BOARD OF TRUSTEES
BOARD MEETING– OPEN SESSION**

MINUTES – July 26, 2023

BY ZOOM: Richardson LaBruce, Allison Coppage, Shawna Doran

PRESENT: Vernita Dore; Stephen Larson, M.D.; Dan Barton; William Himmelsbach; Dave House (Chair); Alice Howard; Jane Kokinakis, M.D.; Eric Billig, M.D.; Carolyn Banner Ph.D.; William Jessee, M.D.; Russell Baxley, Karen Carroll, Kurt Gambla, D.O.; Brian Hoffman, Chris Ketchie, Ken Miller, Dee Robinson, Courtney Smith, Kim Yawn, and Victoria Viventi

Absent: Kurt Ellenberger, M.D.

Public/Open Session CALL TO ORDER: Mr. House called the meeting to order at 7:30 a.m. The meeting has been posted. Victoria Viventi took roll call. A quorum of the Board is confirmed.

MOTION: A motion was made by Dr. Jessee for Board Members to go into Executive Session for the following purpose: Discussion of Medical Staff recruitment and contracting, strategic matters related to facility expansion and contractual arrangements with related partners. The motion was seconded by Dr. Billig and unanimously approved.

Public/Open Session MOTION: A motion was made by Ms. Dore to re-commence into Public/Open Session at 8:34 a.m. The motion was seconded by Dr. Billig and unanimously approved.

Mr. House provided the mission statement.

Karen Carroll provided a patient story.

CONSENT AGENDA – Approval of Minutes for June 28, 2023 Approval of Committee Reports, Patient Flow and Staff Reports – Dr. Billig made a motion, which was seconded by Dr. Jessee to adopt the agenda and reports as presented. Unanimous approval/no oppositions.

QUALITY IMPROVEMENT COMMITTEE: Dr. Billig indicated the Quality Committee did not have an official meeting in July. The total joint report reflected good numbers, there was a slight increase in total hip readmission rate from 4% to 5%.

COMMITTEE CHAIR ISSUE IDENTIFICATION:

Finance Committee – Ms. Dore reported June was not as strong as May for finance, yet BMH continues to be ahead of budget.

Governance Committee: Mr. LaBruce reminded the board of the upcoming open seat for the BMH Board of Trustees.

BMH FOUNDATION: Mr. Barton provided an update on the Beaufort Memorial Foundation. The BMH Foundation exceeded the annual goal of \$2M in July, to date the foundation has reached 118% of the goal. Mr. Barton indicated BMH has received a \$1.1M grant from SCDHHS supporting the Crisis Stabilization Unit in the Emergency Department. A \$7,500 grant from Regions has been awarded to BMH supporting workforce development. Ms. Yawn provided an update on the Capital Campaign engagement with the Winkler Group.

MEDICAL STAFF: Dr. Ellenberger indicated that there were no issues on the incoming appointments.

MEDICAL STAFF – *Credentials*: The following practitioners requested Appointment:
Eadie, Erik, MD, Requesting Appointment: Active; Department of Radiology; Interventional Radiology; Beaufort Medical Imaging; Gross, Christine, MD, Requesting Appointment: Active; Department of Emergency; Emergency Medicine; Team Health Emergency; Haiyede-Shittu, Tayo, PA-C, Requesting Appointment: APP; Department of Emergency; Emergency Medicine; Team Health Emergency; Jarrard III, William, MD, Requesting Appointment: Telemedicine; Department of Medicine; Tele-Stroke; MUSC Telemedicine Affiliation; Joodi, Robert, MD, Requesting Appointment: Consulting; Department of Radiology; Virtual Radiologist; v-Rad; Salzer, Griffin, MD, Requesting Appointment: Active; Department of Emergency; Emergency Medicine; Team Health Emergency-TEMPS; White, William, MD, Requesting Appointment: Community Active; Department of Anesthesia; Pain Management; Palmetto Pain Center;

Reappointment:

Banerjee, Chirantan, MD, Reappointment: Telemedicine; Department of Medicine; Tele-Stroke; MUSC Telemedicine Affiliation; Collins, Bradford, MD, Reappointment: Consulting; Department of Surgery; Pathology; Coastal Pathology Laboratories; D’Orazio, Kate, PA-C, Reappointment: APP; Department of Surgery; Wound Care; Beaufort Memorial Wound Care Center; Kolb, Ronald, PA-C, Reappointment: APP; Department of Emergency; Emergency Medicine; Team Health Emergency; Kumjian, Dana, MD, Reappointment: Active; Department of Medicine; Nephrology; Nephrology and Hypertension ; Larson, Stephen, MD, Reappointment: Active; Department of Emergency; Emergency Medicine; Team Health Emergency; Marshall, Elizabeth, CRNA, Reappointment APP; Department of Anesthesia; Anesthesiology; Low Country Anesthesia; Patel, Ravikumar, MD, Reappointment: Active; Department of Medicine; Hospitalist; Team Health Hospitalist; Phillips, David, MD, Reappointment: Active; Department of Emergency; Emergency Medicine; Team Health Emergency; Reibold, Gretchen, PA-C, Reappointment: APP; Department of Medicine; Hematology Oncology; South Carolina Cancer Specialists
Santavicca, Nicole, CRNA, Reappointment APP; Department of Anesthesia; Anesthesiology; Low Country Anesthesia; Sisco, Stephen, MD, Reappointment: Active; Department of Surgery; General Surgery; Beaufort Memorial Surgical Specialist; Stafford, Christopher, MD, Reappointment: Active; Department of Medicine; Pulmonary Critical Care; Beaufort Memorial Pulmonary Specialist; Tavel, Edward, MD, Reappointment: Community Active; Department of Anesthesia; Pain Management; Pain Specialist of Beaufort

Resignations: Coleman, Lawrence MD; Active/Pediatrics; Floyd, Joseph MD; Community Active/Pediatrics

After review and the recommendation by MEC and then QIC, Dr. Kokinakis made a motion, which was seconded by Dr. Jessee to accept the Credentials Committee recommendations as presented. Unanimous approval. Note: Dr. Larson abstained from voting.

CMO Report: Dr. Gambla provided an update on the GME initiative and engagement status with a consulting firm. The annual medical staff meeting will be held in October. The Pharmacy team is working on best practices for Heart Failure treatment. The MAT clinic is working through the new model with the APP to replace Dr. Cusumano. The sickle cell clinic is exploring new opportunities to expand services. The infection prevention team are updating C-Diff processes.

MANAGEMENT REPORT:

Mr. Baxley provided an update on workforce housing and the Okatie Crossings site, BMH continues to work closely with the City of Hardeeville and the Developer on a master plan amendment to the property. Mr. Baxley anticipates a 2024 completion date for the project. There is no longer an opportunity for the land on 170 in Beaufort for a workforce housing project as it was not a good fit at this time. BMH continues to work with Beaufort County to look for other options in northern Beaufort County for a workforce development site.

Mr. Baxley indicated on the Growth scorecard there have been seven employees who have utilized the housing assistance program offered by BMH.

Update on the PATH Scorecard and Nursing School with USCB: There is a new PATH for central sterile technicians beginning in the next cohort. The nursing school is in its final planning phase with a few outstanding items around A/V and classroom needs.

Mr. Baxley provided a construction update:

- Evaluation & Assessment Crisis Stabilization Unit – BMH received the \$1.2M grant from SCDHHS to build an E&A crisis stabilization unit in the ER. BMH is working with Beaufort County to also help fund the project.
- MRI Replacement – expected completion end of September.
- The Cath lab renovation - expected completion date is also the end of September. Equipment is going to be state of the art and a hybrid lab with Vascular services.
- The tower refresh project is underway and projected to be completed the end of the year.
- OR renovations are expected to begin in September. Final agreements and pricing are in progress.
- Learning Center – the module unit is complete although the project continues to see delays.

The 2023 Balance and Growth scorecards were provided to the Board as an informational update.

Mr. Baxley noted negotiations with payors are ongoing and hope to come to resolutions soon.

ACTION ITEMS, POLICIES, DISCUSSION OR SUPPLEMENTAL INFORMATION:

MOTION TO APPROVE PROPOSED CHANGES TO THE BY-LAWS AS PRESENTED AND RECOMMENDED BY THE MEDICAL EXECUTIVE COMMITTEE. Dr. Jessee made the motion, which was seconded by Mr. Himmelsbach. Unanimous approval.

MOTION AUTHORIZING THE CEO TO EXECUTE THE NECESSARY DOCUMENTS AND PROVIDE FUNDING TO PURCHASE THE ASSETS OF ISLAND IMAGING FOR \$1,205,800 AND REAL PROPERTY LOCATED AT 40 PALMETTO PARKWAY HILTON HEAD ISLAND, SC 29926 FOR \$1,180,000 WITH A TOTAL ACQUISITION COST OF \$2,385,800. Mr. LaBruce made the motion, which was seconded by Dr. Kokinakis. Unanimous approval. Note: Dr. Billig abstained from voting.

Supplemental Information: Discussion ensued around the Board Retreat for 2023 and the board agreed on the October 26th date and moving the scheduled October 25th board meeting to this date.

ADJOURN – A motion was made by Dr. Billig, and was seconded by Mr. Himmelsbach, to adjourn the meeting. Unanimous approval. The meeting adjourned at 9:13 a.m.

Respectfully submitted,

Stephen Larson, M.D.